

Community Memorial Hospital
 W180 N8085 Town Hall Road
 Menomonee Falls, WI 53052-0408
 (414) 251-1000

Type: GMS
 Control: Other Not for Profit
 Fiscal Year: 01/01/02 to 12/31/02

County: Waukesha
 Analysis Area: Southeastern (2A)
 Volume Group: 5

Selected Utilization Statistics	FY 2002	All GMS Hospitals		Analysis Area 2A		Volume Group 5		FY 2002 vs. 2001	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2001	Ratio
Occupancy Rate (%)									
Adult medical-surgical	64.0%	57.4%	1.12	66.8%	0.96	51.9%	1.23	77.8%	0.82
Obstetrics	47.2%	39.6%	1.19	41.0%	1.15	28.1%	1.68	47.1%	1.00
Pediatrics	. %	48.0%	.	19.8%	.	20.9%	.	. %	.
Total hospital	57.7%	55.9%	1.03	61.3%	0.94	48.2%	1.20	62.3%	0.93
Average Census (Patients)									
Adult medical-surgical	50.0	30.4	1.64	37.0	1.35	28.2	1.77	45.2	1.11
Obstetrics	7.1	3.9	1.83	5.5	1.29	3.5	2.02	7.1	1.00
Pediatrics	0.0	1.8	0.00	0.8	0.00	0.5	0.00	0.0	.
Total hospital	95.8	55.4	1.73	68.6	1.40	41.9	2.29	91.0	1.05
Average Length of Stay (Days)									
Adult medical-surgical	4.0	3.9	1.01	4.0	1.00	3.7	1.07	3.2	1.26
Obstetrics	2.8	2.4	1.18	2.5	1.16	2.3	1.25	2.7	1.05
Pediatrics	.	2.4	.	1.8	.	2.3	.	.	.
Total hospital	4.4	4.3	1.02	4.4	1.01	3.7	1.20	4.2	1.05
Surgical Operations									
Inpatient	3,389	1,424	2.38	1,736	1.95	1,323	2.56	3,183	1.06
Outpatient	5,281	3,187	1.66	4,499	1.17	2,947	1.79	4,799	1.10
Inpatient as % of all surgeries	39.1%	30.9%	1.27	27.8%	1.40	31.0%	1.26	39.9%	0.98
Outpatient Visits									
Non-emergency visits	45,712	75,046	0.61	98,482	0.46	65,740	0.70	34,310	1.33
Emergency visits	18,136	14,086	1.29	19,089	0.95	16,883	1.07	17,607	1.03
Full-time Equivalents (FTEs)									
Administrators	34.0	14.8	2.29	13.8	2.47	15.3	2.22	32.0	1.06
Nurses, licensed	205.6	160.1	1.28	202.8	1.01	143.8	1.43	183.9	1.12
Ancillary nursing personnel	80.8	54.3	1.49	49.1	1.65	35.6	2.27	74.0	1.09
All other personnel	538.7	384.2	1.40	515.4	1.05	358.4	1.50	522.5	1.03
Total FTEs	859.1	613.5	1.40	781.0	1.10	553.1	1.55	812.5	1.06
FTEs per 100 Patient Census (Adjusted)									
Administrators	22.7	14.6	1.55	9.6	2.36	16.0	1.42	22.3	1.02
Nurses, licensed	137.0	157.9	0.87	141.5	0.97	149.8	0.91	127.9	1.07
Ancillary nursing personnel	53.8	53.6	1.00	34.3	1.57	37.1	1.45	51.5	1.05
All other personnel	358.9	378.9	0.95	359.7	1.00	373.4	0.96	363.4	0.99
Total FTEs	572.4	605.0	0.95	545.0	1.05	576.2	0.99	565.0	1.01

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds set up and staffed	166	Health maintenance		Beds set up and staffed	0	Bassinets	15
Discharges	7,865	organization (HMO)	Yes	Discharges	0	Total births	869
Inpatient days	34,984	Preferred Provider		Inpatient days	0	Newborn days	2,029
		organization (PPO)	Yes				

Community Memorial Hospital
Menomonee Falls

Inpatient Service Area

Inpatient Service Area	Level of Service*	Beds Set Up and Staffed 12/31/02	Discharges and Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)

General Medical-Surgical:							
Adult medical-surgical, acute	1	78	4,577	18,233	64.0%	50.0	4.0
Orthopedic	2	0	0	0	. %	0.0	.
Rehab. and physical medicine	1	21	284	3,276	42.7%	9.0	11.5
Hospice	3	0	0	0	. %	0.0	.
Acute long term care	3	0	0	0	. %	0.0	.
Other acute	5	0	0	0	. %	0.0	.
Pediatric, acute	2	0	0	0	. %	0.0	.
Obstetrics	1	15	911	2,586	47.2%	7.1	2.8
Psychiatric	1	19	402	2,576	37.1%	7.1	6.4
Alcoholism/chemical dependency	2	0	0	0	. %	0.0	.
ICU/CCU:							
Medical-surgical intensive care	2	0	0	0	. %	0.0	.
Cardiac intensive care	2	0	0	0	. %	0.0	.
Pediatric intensive care	2	0	0	0	. %	0.0	.
Burn care	4	0	0	0	. %	0.0	.
Mixed intensive care	1	11	210	1,852	46.1%	5.1	8.8
Step-down (special care)	1	18	1,481	5,992	91.2%	16.4	4.0
Neonatal intensive/intermediate care	1	4	49	469	32.1%	1.3	9.6
Other intensive care	5	0	0	0	. %	0.0	.
Subacute care	4	0	0	0	. %	0.0	.
Other inpatient	5	0	0	0	. %	0.0	.

Note: data should be used only in rows; do not summarize columns.

* 1=Provided-Distinct Unit, 2=Provided-Not Distinct Unit, 3=Available in Network, 4=Contracted, 5=Service Not Provided.

** Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE

Administrators/asst. administrators	34	0	34.0	Radiological services personnel	14	21	20.3
Physicians and dentists	0	0	0.0	Occupational therapists	3	22	7.5
Medical and dental residents	0	0	0.0	Occupational therapy assistants/aides	0	3	0.8
Registered nurses	78	232	178.6	Physical therapists	11	21	16.0
Certified nurse midwives	0	0	0.0	Physical therapy assistants/aides	1	21	8.9
Licensed practical nurses	12	23	23.4	Recreational therapists	0	1	0.7
Ancillary nursing personnel	33	111	80.8	Psychologists	0	1	0.8
Physician assistants	0	0	0.0	Social workers	5	3	6.4
Nurse Practitioners	3	1	3.6	All other health professionals	94	66	120.4
Medical records personnel	6	4	8.5	All other personnel	180	251	278.6
Pharmacy personnel	24	25	31.5	-----			
Clinical laboratory personnel	28	30	38.5	TOTAL	526	836	859.1

Menomonee Falls

Income Statement

Gross patient revenue	\$156,286,932
Less deductions	61,402,965
Net patient revenue	94,883,967
Plus other revenue	3,702,322
Total revenue	98,586,289
Less expenses	92,452,139
Nonoperating gains/losses	-104,030
Net Income	\$6,030,120

Assets

Cash and cash equivalents	\$6,374,030
Net Patient receivables	13,608,594
Other receivables	484,534
Land, bldgs and equip: Net	82,321,901
Other assets	57,816,271
Total Assets	\$160,605,330

Liabilities and Fund Balances

Current liabilities	\$17,658,475
Long-term debt	57,574,298
Other liabilities	0
Subtotal	75,490,996
Unrestricted fund balance	85,114,334
Total liabilities & fund balance	\$160,605,330
Restricted fund balances	\$954,685

Selected Financial Statistics	FY 2002	All GMS Hospitals		Analysis Area 2A		Volume Group 1		FY 2002 vs. 2001	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2001	Ratio
Gross Rev as % Total Gross Patient Revenue									
Medicare [\$77,118,189]	49.3%	41.7%	1.18	41.8%	1.18	42.6%	1.16	49.9%	0.99
Medical Assistance [\$4,629,153]	3.0%	9.0%	0.33	5.7%	0.52	6.9%	0.43	2.0%	1.48
Commercial [\$72,332,855]	46.3%	43.2%	1.07	48.2%	0.96	44.9%	1.03	46.8%	0.99
All other [\$2,206,735]	1.4%	6.1%	0.23	4.3%	0.33	5.6%	0.25	1.3%	1.12
Deductions as % of Total Gross Patient Revenue									
Medicare [\$42,112,188]	26.9%	23.7%	1.14	25.1%	1.07	25.2%	1.07	25.7%	1.05
Medical Assistance [\$3,152,812]	2.0%	6.0%	0.34	3.6%	0.55	4.7%	0.43	1.4%	1.43
Commercial [\$14,600,147]	9.3%	9.4%	0.99	11.2%	0.84	6.8%	1.37	8.2%	1.15
Charity care [\$787,865]	0.5%	1.2%	0.42	0.8%	0.60	1.3%	0.39	0.4%	1.29
All other [\$749,953]	0.5%	1.4%	0.34	0.4%	1.13	0.7%	0.67	0.6%	0.78
Total deductions [\$61,402,965]	39.3%	41.7%	0.94	41.2%	0.95	38.7%	1.02	36.3%	1.08
Other Revenue and Net Gains or Losses									
Other revenue as % of total revenue	3.8%	5.1%	0.74	3.1%	1.21	4.4%	0.85	3.7%	1.03
Net gains/losses as % of net income	-1.7%	5.3%	-0.33	-1.6%	1.09	-1.2%	1.40	9.4%	-0.18
Expenses as % of Total Expenses									
Salary/fringe benefit[\$49,673,611]	53.7%	47.8%	1.12	47.5%	1.13	52.1%	1.03	52.2%	1.03
Supplies and services[\$36,545,522]	39.5%	40.5%	0.98	40.3%	0.98	34.6%	1.14	39.2%	1.01
Capital component [\$5,481,785]	5.9%	8.7%	0.68	9.2%	0.65	10.2%	0.58	7.4%	0.80
Bad debt [\$751,221]	0.8%	3.0%	0.27	3.0%	0.27	3.1%	0.26	1.2%	0.69
Fiscal Statistics									
Operating margin	6.2%	6.1%	1.03	11.4%	0.55	6.4%	0.98	14.2%	0.44
Total hospital profit margin	6.1%	6.4%	0.96	11.2%	0.55	6.3%	0.97	15.5%	0.40
Return on equity	7.1%	10.0%	0.71	15.1%	0.47	10.0%	0.71	18.0%	0.39
Current ratio	1.4	2.5	0.54	2.4	0.57	2.3	0.59	1.9	0.70
Days in net patient accounts receivable	52.3	57.8	0.91	62.4	0.84	60.2	0.87	.	.
Average payment period	73.2	52.6	1.39	64.0	1.14	62.1	1.18	58.5	1.25
Equity financing	53.0%	56.2%	0.94	58.1%	0.91	51.1%	1.04	52.2%	1.02
Long-term debt to equity ratio	0.7	0.5	1.42	0.4	1.68	0.6	1.20	0.8	0.88
Times interest earned	457.4	5.0	91.17	10.0	45.9	4.4	105.0	31.3	14.61
Total asset turnover	0.6	0.9	0.70	0.8	0.78	0.8	0.75	0.6	1.03
Average age of plant: years	8.3	9.5	0.87	9.0	0.92	8.0	1.04	7.5	1.11
Increase (decrease) total net patient rev	. %	. %	.	. %	.	. %	.	18.5%	.
Output gross rev (% of total gross pt. rev)	36.5%	44.1%	0.83	50.4%	0.72	54.1%	0.68	36.3%	1.01
Net Revenue Statistics									
Inpatient net revenue per discharge	\$7,703	\$7,870	0.98	\$6,978	1.10	\$6,036	1.28	\$6,657	1.16
Inpatient net revenue per day	\$1,752	\$1,834	0.96	\$1,532	1.14	\$1,554	1.13	\$1,566	1.12
Outpatient net rev per visit	\$532	\$343	1.55	\$365	1.46	\$385	1.38	\$619	0.86